

**To:** Ryan P Andersen[RPAnderesen@paalp.com]  
**From:** Waldon, MARGARET  
**Sent:** Thur 9/3/2015 4:15:34 PM  
**Subject:** RE: Refugio Incident Hot Wash

Hi Ryan – I am completely out of touch after back to back to back deployments to Colorado, New Mexico and Honolulu. Is this info re: hot wash dates/times still accurate? Can we book hotel rooms?

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**From:** Ryan P Andersen [mailto:RPAnderesen@paalp.com]  
**Sent:** Monday, August 31, 2015 12:48 PM  
**To:** jennifer.f.williams@uscg.mil; Waldon, MARGARET; Corbo, Christian@Wildlife;  
rrockabrand@sbcoem.org  
**Cc:** Patrick D Hodgins  
**Subject:** Refugio Incident Hot Wash

Good Afternoon UC,

As we move forward with the Hot Wash I would like to ensure that all agencies which responded to the Refugio Incident are represented at the event. Can you provide a head count for the number of personnel your agency expects to attend? We will reach out to the other government representatives, organizations and contractors as well.

Below is the interim Hot Wash agenda. More information to book hotels rooms will follow after

the contract is signed with the Residence Inn. Please let me know if you have any questions regarding the event.

**When:**

September 23, 2015

07:00 - 16:00

**Location:**

Residence Inn Oxnard River Ridge

2101 West Vineyard Ave.

Oxnard, CA 93036

**Draft Agenda:**

0700     Breakfast

0800     Introductions

0830     Critique within Sections

Noon     Lunch

1300     Critique within Sections

1400     Group Findings

- ICS Section presentations
- Command Staff presentations
- Unified Command presentations

1600     Closing Comments – Plains Executive Team

Respectfully,

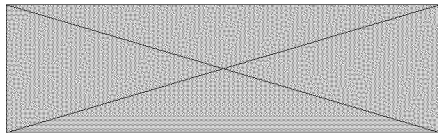
***Ryan Andersen***

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